

Risk Matrix

Risk Ref	Date	Risk	Consequences	Mitigation	Current Risk Score	Target Score	Service Unit Manager/ Responsible Officer	Action Plan
1	Dec 16	Insufficient funds available to carry out strengthening works	Weight restriction of 3.5T remains in force with restrictions on use. Harbour facility will have limited ability to react to increases in fishing vessel catches	Authorise officers to progress with scheme	B3	A1	Chris Bourne/ Martin Lloyd	Implement this recommendation to undertake strengthening works.
2	Dec 16	Estimated cost exceeded at tender stage	Additional costs may need to be met by Scarborough Harbour Reserves.	The tendering exercise will give greater certainty of overall costs. A contractor will not be appointed if the tendered cost exceeds the estimate.	B3	A3	Chris Bourne/ Robin Siddle	Report to project board if risk is realised. Stop the programme if costs are above budget.
3	Dec 16	Tendered cost exceeded at construction stage	Additional costs may need to be met by Scarborough Harbour Reserves.		B3	A3	Chris Bourne/ Robin Siddle	Report to project board if risk is realised. Stop the programme if costs are above budget.
4	Dec 16	Aggressive marine environment	Delays in works caused by bad weather or high seas.	Construction undertaken in early summer period. Allow flexible out of hours working to suit tides.	B3	C3	Chris Bourne/ Martin Lloyd	
5	Dec 16	Inability to conduct Harbour operations during busy periods (e.g. Scallop season) if work is not carried out	Loss of revenue and reputation for the Authority's ports as vessels may be forced to discharge in other ports.	Authorise officers to progress with scheme	D3	A1	Chris Bourne/ Martin Lloyd	Implement this recommendation to undertake strengthening works.

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6	Dec 16	Harbour user dissatisfaction if work is not carried out	Possible loss of Harbour revenue	Authorise officers to progress with scheme	C3	A1	Chris Bourne/ Martin Lloyd	Implement this recommendation to undertake strengthening works.
7		Loss of productivity caused by reduction in suitable landing berths within the Harbour if the work is not carried out	<p>Possible loss of Harbour revenue and reputation.</p> <p>Impact on the local fishing community.</p> <p>Increased heavy goods traffic in an area heavily used by the general public (West Pier car park)</p>	Authorise officers to progress with scheme	C3	A1	Chris Bourne/ Martin Lloyd	Implement this recommendation to undertake strengthening works.

Glossary of Terms

Risk	An event which may prevent the Council achieving its objectives
Consequences	The outcome if the risk materialised
Mitigation	The processes and procedures that are in place to reduce the risk
Current Risk Score	The likelihood and impact score with the current mitigation measures in place
Corporate Objectives	An assessment of the Corporate Objectives that are affected by the risk identified.
Target Risk Score	The likelihood and impact score that the Council is aiming to achieve
Service Unit Manager	The Service Unit or Officer responsible for managing the risk
Action Plan	The proposed actions to be implemented in order to reduce the risk to the target score

Risk Scoring

Impact	5					
	4					
	3					
	2					
	1					
		A	B	C	D	E
	Likelihood					

Likelihood:

A = Very Low
 B = Not Likely
 C = Likely
 D = Very Likely
 E = Almost Certain

Impact

1 = Low
 2 = Minor
 3 = Medium
 4 = Major
 5 = Disaster